



Chief of Staff

Professional Reading List 2017

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Defend Protect Support



The professional identity and credibility of the Defence Forces is built on the quality of our leaders across all ranks and services of Óglaigh na hÉireann. It is a foundation based on leaders of character and competence, with a unique culture underpinned by our values of respect, loyalty, selflessness, physical courage, moral courage, and integrity.

Leadership in military service involves moral and ethical considerations rarely experienced in civilian life. Our personnel are confronted with innumerable challenges in extraordinarily complex environments. While formal education, realistic training and personal experience are indispensable to the development of the professional knowledge required for present and future challenges, so too is independent study - an undertaking which requires reflection and dedication.

As we condition our physical selves toward maintaining operational readiness so also should we develop our intellect through reading and critical thinking. This Reading List will deepen our understanding of not only military affairs, it will stimulate reflection and deeper thinking about the wider defence, economic and geopolitical context to support greater understanding of the technological and social changes of our times. Thus, it complements the material used in our professional education programmes helping to bridge the intervals between periods of formal instruction.

Your first port of call should be the Defence Force keystone doctrine on Leadership, a new addition to the Reading List, which establishes our fundamental leadership principles applicable to every member of Óglaigh na hÉireann, regardless of rank. In addition, the Reading List includes titles worthy of professional consideration, contemplation, and robust discussion. It is not exhaustive but instead serves as a starting point to enhance knowledge inculcating the professionalism and developing the sure knowledge and confidence befitting of our unique profession.

A disciplined, focused commitment to a personal course of reading, thought, and reflection will support leadership development by broadening individual perspectives. This will lead to a stronger more resilient Defence Forces better prepared for the challenges of the future.

M. Mellett DSM Vice Admiral Chief Of Staff The Defence Forces December 2016

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IRELAND AND IRISH HISTORY

DEFENDING IRELAND IRELAND'S GREAT WAR THE ORIGINS AND RISE OF DISSIDENT IRISH REPUBLICANISM SIEGE AT JADOTVILLE BANDIT COUNTRY



Ireland and Irish History



DEFENDING IRELAND

This book investigates domestic security and national defence in Ireland and describes the development of the Irish Army since 1922. A comprehensive study of Irish Defence Policy since 1922.



IRELAND'S GREAT WAR

Kevin Myers has researched a thoroughly captivating volume of work on the Irishmen who answered the call to colours to fight in World War One. The book details the contribution of each Irish county and major town and encapsulates the dichotomy of the time in opening the discussion as to what the strategic objectives of Irishmen were at the time – Home Rule or London Rule, or merely seeking adventure or a job? The Irish who were involved in all the major

battles and engagements are dealt with in the context of individual actions, especially those notable as to their loss, e.g. Redmond and those that survived e.g. Emmet Dalton.

Ireland and Irish History



THE ORIGINS AND RISE OF DISSIDENT IRISH REPUBLICANISM

The Origins and Rise of Dissident Irish Republicanism examines the main splits in republicanism since the advent of the troubles. It analyses the internal dynamics of the republican movement, explaining the splits and the groups which emerged as a result. It is also 'a parallel study of the evolution and politicization of modern day Irish Republicanism'.

Its strongest points are its use of interviews and its description of the recent developments in breakaway groups. Its greatest usefulness to DF members is as general reading to update them on the evolution of the republican movement in the post-Good Friday Agreement era.



SIEGE AT JADOTVILLE

Dealing with what would prove to be a landmark incident in the history of the Irish Defence Forces, Siege at Jadotville draws on archival material and interviews with many of the personnel that were deployed with A Coy, 35th Infantry Battalion. Released as a movie in 2016, former soldier and Defence and Security Analyst, Declan Power's account should be seen as a turning point for both Ireland and the Irish Defence Forces, and perceptions of both in the domestic and international sphere.

Ireland and Irish History



BANDIT COUNTRY

Written by the current Sunday Times American correspondent shortly after he left the Welsh Guards, Toby Harnden gained unprecedented access to all key stakeholders and gives a fascinating political, logistical and economic analysis of the Provisional IRA and its support network. In depth yet accessible, this book is a must read for all seeking a greater understanding of the Northern Ireland conflict.

CIVIL-MILITARY RELATIONS

THE SOLDIER AND THE STATE GLOBAL CITIZEN AND EUROPEAN REPUBLIC BREAKING RANKS: THE SHAPING OF CIVIL-MILITARY RELATIONS IN IRELAND (NEW)



Civil-Military Relations



THE SOLDIER AND THE STATE

In this classic work, Huntington challenges most of the old assumptions and ideas on the role of the military in society. Stressing the value of the military's outlook for American national policy, Huntington has performed the distinctive task of developing a general theory of civil-military relations and subjects it to rigorous historical analysis. The issue of civil-military relations is of critical importance. Huntington establishes his basic propositions, formulates his theoretical

framework, and analyses historical and contemporary developments in the United States and abroad.



GLOBAL CITIZEN AND EUROPEAN REPUBLIC

This book by Professor Ben Tonra is regarded as one of the authoritative academic texts on Irish Foreign and Defence Policy, often contextualised in light of Defence Forces training and deployments with the United Nations, European Union and NATO Partnership for Peace. Ben Tonra is the Jean Monnet Professor of European Foreign Policy in the UCD School of Politics and International Relations (SPIRE),

the Project Leader of the Irish Institute for International and European Affairs Policy Group on European Security and Defence and he spoke in 2015 at a Royal Irish Academy discussion on the implementation of the White Paper in Cathal Brugha Barracks, Rathmines. His thoughts and analysis of the Irish Defence Forces and it's place in broader international relations are always fascinating. BREAKING RANKS THE SHAPING OF CIVIL-MILITARY RELATIONS IN IRELAND MICHAEL MARTIN



BREAKING RANKS: THE SHAPING OF CIVIL-MILITARY RELATIONS IN IRELAND

Published in 2016, this book reveals for the first time the deep seated philosophies, tensions and reservations between Ireland's military and its government from the foundations of the State to the present day. It explores in detail the events that led to the successful pursuit of the right of association for members of Óglaigh na hÉireann. It articulates the concept of the citizen in uniform and the special relationship between members of the armed forces and society.

THE APPLICATION OF FORCE

THE FACE OF BATTLE THE UTILITY OF FORCE THE DIRECTION OF WAR LOSING SMALL WARS PITY THE NATION



The Application of Force



THE FACE OF BATTLE

When first published ,The Face of Battle was considered to be ground breaking. After reflecting on military history and its usefulness Keegan uses the battles of Agincourt, Waterloo and the Somme to examine battle from the perspective of the ordinary soldier, focusing on the physical and emotional experiences of combatants and the motivations that enable them to hold their ground.

This work provides valuable insights into the brutality of war and the experience of the participants 'at the point of maximum danger'.



THE UTILITY OF FORCE

Drawing on his experience as a military commander during the first Gulf War, and in Bosnia, Kosovo and Northern Ireland, General Rupert Smith gives a probing analysis of modern war. He demonstrates why today's conflicts must be understood as intertwined political and military events, and makes clear why the current model of 'Total War' has failed in Iraq, Afghanistan and other recent campaigns. Smith

offers a compelling contemporary vision of how to secure our world and the consequences of ignoring the new, shifting face of war.

The Application of Force



THE DIRECTION OF WAR

This well-written and authoritative book, published in 2013, is a very prescient and insightful analysis of how recent international and UK military operations (in Libya, Iraq, Syria and Afghanistan) have resulted in such poor and often chaotic outcomes, shifting the focus of analysis from the operational performance of the military forces to the failure of effective strategic analysis and direction at the political level. In his analysis, Prof

Strachan argues that the failure of modern politicians to understand key aspects of strategic planning and outcomes, along with the need for parallel peace building and political support policies, often critically undermines the ability of the Armed Forces under their political direction to execute successful operations. The author utilises the strategic principles of Sun Tzu and Clausewitz in the framework of strategic thinking and political policy in examining these recent conflicts, giving a powerful insight into the difficulties of planning and executing effective military operations in the environment of short-term political policy and strategic naivety existing in many modern Democratic States.



LOSING SMALL WARS

Frank Ledwidge examines British involvement in Iraq and Afghanistan, asking how and why it went so wrong. With the aid of research, interviews with senior officers, and his own personal experiences, he looks in detail at the failures of strategic thinking and culture that led to defeat in Britain's latest "small war." This is an eye-opening analysis of the causes of military failure, and its enormous costs.

The Application of Force



PITY THE NATION

With 527 Irish Defence Forces personnel currently deployed in the Middle East on 3 separate UN missions, Robert Fisk's 'Pity the Nation' is as relevant as ever. It documents the changing nature of UN Peacekeeping in Lebanon, from the robust early deployments to the more recent 'high visibility, low impact' patrols. Lebanon is a country seeped in the collective consciousness of the Irish people with Óglaigh na hÉireann personnel serving proudly and

with distinction under the UNIFIL mandate since 1978, much of their history is documented within these pages. Essential reading for anyone likely to deploy to Lebanon or the Golan Heights.

STRATEGY

STRATEGY - A HISTORY MASTERS OF WAR AIRPOWER REBORN UNDERSTANDING NAVAL WARFARE (NEW) LEADING CHANGE THE SILO EFFECT CREATING BUSINESS PLANS (NEW) ON STRATEGY (NEW) BLUE OCEAN STRATEGY (NEW)





STRATEGY - A HISTORY

In Strategy: A History, Sir Lawrence Freedman, gives an account of the history of strategic thinking.

The core issue at the heart of strategy, the author notes, is whether it is possible to manipulate and shape our environment rather than simply become the victim of forces beyond one's control. Time and again, Freedman demonstrates that the inherent unpredictability of this environment, subject to chance

events, the efforts of opponents, the missteps of friends, provides strategy with its challenge and its drama. Armies, corporations or nations rarely move from one predictable state of affairs to another, but instead feel their way through a series of states, each one not quite what was anticipated, requiring a reappraisal of the original strategy, including its ultimate objective. Thus the picture of strategy that emerges in this book is one that is fluid and flexible, governed by the starting point, not the end point.



MASTERS OF WAR

This is the first comprehensive study based on a detailed textual analysis of the classical works on war by Clausewitz, Sun Tzu, Mao Tse-tung, and to a lesser extent, Jomini and Machiavelli. The author takes a fresh look at what these strategic thinkers actually said, not what they are widely believed to have said. He finds that despite their apparent differences in terms of time, place, cultural background, and level of material/technological development, all had much

more in common than previously supposed. In fact, the central conclusion of this book is that the logic of waging war and of strategic thinking is as universal and timeless as human nature itself.



AIRPOWER REBORN

Airpower Reborn looks beyond the land-centric, battlefield-oriented paradigm that has continued to dominate military theories and strategies long after airpower offered new options. This book acknowledges the essential role of advanced technology in improving airpower capabilities, but emphasizes that air services must cultivate and harness the intellectual acumen of airmen and encourage officers and men to think conceptually and strategically about the application

of aerospace power. Modern airpower can offer political decision-makers more and better options, provided the underlying strategy coherently links the application of airpower directly to the end-state objectives rather than limiting it to "the battle."



UNDERSTANDING NAVAL WARFARE

Two concepts must be understood to comprehend naval warfare: first, you must understand what navies can do for the state and second you must comprehend their utility in operations during war, limited war, confrontation or peace. This book is a comprehensive examination of both concepts against the background of the past, present and future conduct of naval operations and naval warfare.

The book makes obscure naval concepts accessible providing an accessible, insight into military maritime affairs.



LEADING CHANGE

John Kotter's eight-step process for managing change has become the foundation for leaders and organisations across the globe. By outlining the process every organisation must go through to achieve its goals, and by identifying where and how even top performers derail during the change process, Kotter provides a practical resource for leaders and managers charged with making change initiatives work.



THE SILO EFFECT

Silos, designed to protect grain from the weather are symbolic of the safe, protected structures that exist around us in many guises. Military institutions and structures, with their emphasis on inter-operable skills based teams, have been developed throughout the centuries. Evolution is required for all of these structures to retain relevance and effectiveness, for were they to remain static, they could cripple an organisation's evolution in the face of an increasingly complex world.

In some instances silos are more than necessary. One would not like for a dental nurse to perform open heart surgery, yet niche expertise such as fire fighting is inherently improved when the skill set is broadened to include medical triage and basic engineering. Not all silos are inherently restrictive, while others should be torn down. A fascinating read that will ask us to re-think the way organisations operate and implement tasks in a more effective manner.



CREATING BUSINESS PLANS

A well-crafted business plan generates enthusiasm for your idea and boosts your odds of success. One of Harvard Business Reviews 20-Minute Manager series, Creating Business Plans quickly walks you through the basics. You'll learn to:

- present your idea clearly
- develop sound financial plans
- project risks and rewards
- anticipate and address your audience's concerns

The book is easy to read and the steps are clearly explained. This book explains the most efficient way to create a business plan.



ON STRATEGY

This collection of the ten best-selling articles on strategy from the Harvard Business Review will inform you of organisational strategy development and execution.



BLUE OCEAN STRATEGY

Based on a study of one hundred and fifty strategic moves spanning more than a hundred years and thirty industries, Kim and Mauborgne argue that companies can succeed, not by battling competitors, but rather by creating "blue oceans" of uncontested market space. The book presents analytical frameworks and tools to foster an organisation's ability to systematically create and capture blue oceans.

LEADERSHIP

DEFENCE FORCES LEADERSHIP DOCTRINE THE MASK OF COMMAND TURN THE SHIP AROUND BRITISH GENERALS IN BLAIR'S WARS TEAM OF TEAMS, NEW RULES OF ENGAGEMENT FOR A COMPLEX WORLD (NEW) BLEEDING TALENT

THE LOSS OF RAF NIMROD XV230 (NEW)



Leadership



DEFENCE FORCES LEADERSHIP DOCTRINE

The Defence Forces Leadership Doctrine was launched in April 2016 by the Chief of Staff. This doctrinal manual establishes our Defence Forces Leadership Framework incorporating the three leadership levels: strategic, operational and tactical.

This doctrine is a single source of reference, establishing a set of principles applicable to every member of Óglaigh na hÉireann regardless of rank.

Solidly based on character and competence, underpinned by the Defence Forces Values and the actions required to achieve mission success, this framework provides a single instrument for leader development. It provides a straightforward way to discuss and critically think about leadership and develop emotional intelligence and self awareness as part of life long learning.



THE MASK OF COMMAND

Keegan uses the concept of the four masks to examine and understand different approaches to leadership. From the heroic leadership of Alexander the Great, through Wellington the anti-hero and Grant the unheroic leader, to Hitler the false hero, Keegan considers generalship and the idiosyncrasies of four very different personalities. Through this process Keegan seeks to characterise the nature of command and how it has evolved through the ages.

This book gives insights into the evolution of strategic leadership including its relationship with heroism over time.

Leadership



TURN THE SHIP AROUND

Turn the Ship Around tells the story of the US nuclear submarine Santa Fe. Struggling against his own instincts to take control, the Captain instead achieved the vastly more powerful model of giving control. Marquet proposes that this change occurred due to him giving responsibility to his subordinates with the result that the crew became fully engaged, contributing their full intellectual capacity every day, and the Santa Fe started winning awards and promoting a highly disproportionate number of officers to submarine command.



BRITISH GENERALS IN BLAIR'S WARS

British Generals in Blair's Wars is based on a series of high profile seminars held in Oxford in which senior British officers, predominantly from the army, reflect on their experience of campaigning. The chapters cover all the UK's major operations since the end of the Cold War, but they focus particularly on Iraq and Afghanistan. As personal testimonies, they capture the immediacy of the authors' thoughts at the time, and show how the ideas of a generation of senior

British officers developed in a period of rapid change, against a background of intense political controversy and some popular unease.

Leadership



TEAM OF TEAMS, NEW RULES OF ENGAGEMENT FOR A COMPLEX WORLD

Based on his experience in command of the Joint Special Operations Task Force in 2004 in Iraq, retired US Army General Stan McChrystal asks what if you could combine the agility, adaptability, and cohesion of a small team with the power and resources of a giant organisation? McChrystal argues that the old rules are not always applicable and that when he took over command in Iraq he quickly realised that conventional

military tactics were failing. McChrystal and his colleagues demonstrate how the challenges they faced in Iraq can be relevant beyond the battlefield to businesses and other organisations. The central tenet of his book is that the world is changing faster than ever, and the smartest response for those in charge is to give small groups the freedom to experiment while driving everyone to share what they learn across the entire organisation. He argues through compelling examples that the "team of teams" strategy has worked everywhere, from hospital emergency rooms to NASA, and has the potential to transform organisations large and small.



BLEEDING TALENT

This book is focused on retention of leaders within the US military. The first part discusses what the military has done well in attracting and developing leadership talent. The book then examines retention issues. The book also reports on a survey of active duty officers that reports what is driving the best and brightest to leave the service in frustration. Solutions round out the book, grounded in an economic emphasis on market forces.



THE LOSS OF RAF NIMROD XV230

This report of the inquiry into the loss of an RAF Nimrod over Afghanistan might be seen as uniquely related to aviation, however the report will be of interest to all managers within all types of organisations. It looks at the disastrous consequences of poorly managed change, a culture of getting the job done and treating safety critical tasks as tick-box exercises. It should be required, if sobering reading, for all potential leaders.

BIOGRAPHY/MEMOIRS

AN UNSUNG HERO WOMEN OF THE IRISH REVOLUTION (NEW) LEADERSHIP LEADING FROM THE FRONT THE GENERALS GUERRILLA DAYS IN IRELAND IT DOESN'T TAKE A HERO (NEW)





AN UNSUNG HERO

An Unsung Hero tells the story of how a young man from Kerry joined the Royal Navy and became a member of Scott's crew on the Discovery and embarked on a career as an Antarctic explorer with Scott and Shackleton. Crean became renowned for his physical and mental resilience, his courage and cheerful disposition. He was a highly valued team member and was part of the small team that completed the epic escape across the South Atlantic and South Georgia to save his stranded comrades.



WOMEN OF THE IRISH REVOLUTION

This book tells the story of the vital role that women played, both directly and indirectly, in the fight for Irish Freedom from 1900-23. These women made a conscious decision to stand up not only for their rights, but also for the rights of future generations. The independence movement could not have succeeded without their contribution.



LEADERSHIP

In this publication, General Rick Hillier presents his views on leadership which evolved over his three decades as a soldier in the Canadian Army. For Hillier, leadership is all about people – embracing those you are in charge of and winning over those you need to work with. It is not about risk aversion or management fads. Leaders must think long-term and have a plan. Leaders should act out of moral courage, take advantage of crises, accept failure and remain

perpetually optimistic. Regardless of the context, leaders require strong communication skills and vision.



LEADING FROM THE FRONT

As Chief of the General Staff, Sir Richard Dannatt was in overall command of the British Army for the three years from 2006, a period that saw some of the fiercest fighting in Afghanistan, leading to new and increased pressures and expectation on the British Army. Leading from the Front is Richard Dannatt's fascinating reflection on a life of military service and offers frank analysis of whether Britain's defence strategy is fit to respond to the threats they will face in the 21st century.



THE GENERALS

In The Generals, Thomas E. Ricks discusses performance and accountability of the leaders of the U.S. military. Rick analyses great leaders and suspect ones, generals who rose to the occasion and generals who failed themselves and their soldiers. In Ricks's hands, this story resounds with larger meaning: about the transmission of values, about strategic thinking, and about the difference between an organisation that learns and one that fails.



GUERRILLA DAYS IN IRELAND

Guerrilla Days in Ireland commences in Mesopotamia (modern day Iraq) in 1916, with the author serving in the British Army's Expeditionary Force, indifferent to Irish self determination, yet concludes 5 years later with the truce that marked the end of the War of Independence, Tom Barry now an IRA Commander in his native Cork. The foreword to the 1981 Anvil books edition is written by Lieutenant General Michael J. Costello, the founder of the Military College in the

Defence Forces Training Centre. He states that 'unlike other books on the period, it is uninfluenced by the bitter divisions of the Civil War and free from attempts to belittle or ignore the achievements of men who opposed him in it.' From a command perspective he also states 'It must be evident to any student of the period that Barry was unique in the measure of success he achieved, in the careful planning of every action and in his domination of such afterwards famous people as Montgomery and Percival.' Upon its publication, this memoir became proscribed reading material in both Sandhurst and Westpoint academies.



IT DOESN'T TAKE A HERO

Best known for his detailed and frank press conferences during and after Operation Desert Storm, General H. Norman Schwarzkopf was Commanderin-Chief of the United States Central Command and leader of all allied forces during the Gulf War. It Doesn't Take a Hero is his autobiography. It provides an honest account of his development as a military leader in an easy to follow narrative, punctuated by pertinent leadership lessons. His prevailing motto of

"duty, honour, country" defined his service. In this refreshing and candid autobiography, General Schwarzkopf reviews his remarkable life and career: the events, the adventures, and the emotions that moulded the character and shaped the beliefs of this uniquely distinguished leader.

HUMAN SCIENCES

THINKING FAST AND SLOW ON THE PSYCHOLOGY OF MILITARY INCOMPETENCE ON KILLING FLOURISHING EGO IS THE ENEMY (NEW) SMALL DATA (NEW)



Human Sciences



THINKING FAST AND SLOW

Drawing on decades of research and psychology that resulted in a Nobel Prize in Economic Sciences, Kahneman takes readers on an exploration of what influences thought example by example. System 1 and System 2, the fast and slow types of thinking, become characters that illustrate the psychology behind things we think we understand but don't, such as intuition.



ON THE PSYCHOLOGY OF MILITARY INCOMPETENCE

This unique and penetrating book surveys 100 years of military inefficiency from the Crimean War, through the Boer conflict, to the disastrous campaigns of the First World War and the disasters of the Second. It examines the social psychology of military organisations, provides case studies of individual commanders, and identifies an alarming pattern in the causes of military disaster.

Human Sciences



ON KILLING

Upon its initial publication, On Killing was hailed as a landmark study of the techniques the military uses to overcome the powerful reluctance to kill, of how killing affects soldiers, and of the societal implications of escalating violence. Grossman has updated this classic work to include information on 21st century military conflicts, recent trends in crime, suicide bombings, school shootings, and more.



FLOURISHING

The Defence Forces Values are: respect, loyalty, selflessness, physical courage, moral courage and integrity. All of these values, intended to be at the heart of all DF training and deployments, must be supported by mental agility. Maureen Gaffney's book, challenges the reader to think in a manner that is more attentive and focused. An international best seller upon its release, bridging the academic world Maureen Gaffney, as Adjunct Professor of Psychology

and Society in UCD, normally inhabits, with real life examples and case studies. In a 2014 interview with The Irish Times, speaking on the response to the economic downturn, Professor Gaffney said 'Organisational values such as compassion, gratitude, forgiveness, internal trust and optimism may seem remote from profitability, productivity, customer retention. Yet studies of organisations across a number of sectors show that those which score higher on such values perform significantly better than other organisations on precisely those practical things.'

Human Sciences



EGO IS THE ENEMY

Drawing on the stories and examples from literature to philosophy and history, the author Ryan Holiday argues that the most common barrier to a full and successful life is often our ego. Early in our careers, it impedes learning and the cultivation of talent. With success it can blind us to our faults and sow future problems. In failure it magnifies each blow and makes recovery more difficult. At every stage ego holds us

back. As Holiday writes "armed with the lessons from this book you will be less invested in the story you tell about your own specialness, and as a result, you will be liberated to accomplish the world changing work you've set out to achieve".



SMALL DATA

In an era where many believe Big Data has rendered human perception and observation 'old-school' or passé, Martin Lindstrom shows that mining and matching technological data with up-close psychological insight creates the ultimate snapshot of who we really are and what we really want.

THE CONTEMPORARY ENVIRONMENT

WIRED FOR WAR

CYBERSECURITY AND CYBERWAR

THE POSTMODERN MILITARY : ARMED FORCES AFTER THE COLD WAR

MEN, MILITARISM AND UN PEACEKEEPING - A GENDERED ANALYSIS (NEW)

THE BLACK SWAN

SEX AND WORLD PEACE (NEW)

A PROBLEM FROM HELL

WAR AND CONFLICT IN AFRICA (NEW)





WIRED FOR WAR

In Wired for War, Singer explores robotic warfare. Blending historical evidence with interviews, Singer shows how technology is changing not just how wars are fought, but also the politics, economics, laws, and the ethics that surround war itself.



CYBERSECURITY AND CYBERWAR

In Cybersecurity and CyberWar: What Everyone Needs to Know, Singer and Friedman team up to provide an informative resource book that has been missing on this crucial issue of 21st century life. The book is structured around the key question areas of cyberspace and its security: how it all works, why it all matters, and what can we do?



THE POSTMODERN MILITARY: ARMED FORCES AFTER THE COLD WAR

The Armed Forces of the United States and those of other Western developed democracies are moving toward a post modern format. The modern military that emerged in the nineteenth century was associated with the nation-state, war orientated in mission, a conscripted mass army, and sharply differentiated in structure and culture from civilian society. The postmodern military, by contrast, becomes multi

purpose in mission, moves toward a smaller volunteer force, is increasingly androgynous in makeup and ethos, and has greater permeability with civilian society. This book provides the student and defence professional with a foundation on which to base organisational and personnel policies.



MEN, MILITARISM AND UN PEACEKEEPING -A GENDERED ANALYSIS

This is a gendered analysis of the realities of military intervention under the UN Flag. Whitworth contends that there is a fundamental contradiction between portrayals of peacekeeping as altruistic and benign and militarised masculinity that underpins the group identity of soldiers. This unsettling critique of UN operations, which also investigates the interplay between gender and racial stereotyping in peacekeeping, has the power

to change conventional perceptions, with considerable policy implications



THE BLACK SWAN

A Black Swan is an event, positive or negative, that is deemed improbable yet has massive consequences. In this groundbreaking and prophetic book, Taleb shows that Black Swan events explain almost everything about our world, and yet we—especially the experts—are blind to them.



SEX AND WORLD PEACE

Sex and World Peace unsettles a variety of assumptions in political and security discourse, demonstrating that the security of women is a vital factor in the security of the state and its incidence of conflict and war.

The authors compare micro-level gender violence and macro-level state peacefulness in global settings,

supporting their findings with detailed analyses and color maps. Harnessing an immense amount of data, they call attention to discrepancies between national laws protecting women and their enforcement. They note the adverse effects on state security of abnormal sex ratios favoring males, the practice of polygamy, and inequitable realities in family law, among other gendered aggressions.

The authors find that the treatment of women informs human interaction at all levels of society. Their research challenges conventional definitions of security and democracy and shows that the treatment of gender, played out on the world stage, informs the true clash of civilisations.



A PROBLEM FROM HELL

Dublin born Samantha Power is currently the US Ambassador to the United Nations. A former journalist and academic, her 2003 Pulitzer Prize winning book 'A Problem from Hell' was written while she was the Professor of Human Rights Practice at the JFK School of Government, Harvard University and addresses the American response to genocide in Armenia, Germany, Cambodia, Iraq, Bosnia, Rwanda and Kosovo.



WAR AND CONFLICT IN AFRICA

A wide-ranging assessment of more than six hundred armed conflicts which have taken place in Africa from 1990 to the present day - from the continental catastrophe in the Great Lakes region to the sprawling conflicts across the Sahel and the web of wars in the Horn of Africa. Taking a broad, comparative approach to examine the political contexts in which these wars occurred, he

explores the major patterns of organised violence, the key ingredients that provoked them and the international responses undertaken.